

CHIEF EXECUTIVE OFFICER ATTACHMENTS ORDINARY MEETING OF COUNCIL WEDNESDAY 19 FEBRUARY 2025

REPORT NUMBER	REPORT TITLE AND ATTACHMENT DESCRIPTION	PAGE NUMBER(S)
CEO01 – 02/25	Work Health and Safety Reports Attachments 1. WHS Statistics Report – Monthly December 2024 2. WHS Statistics Report – Monthly January 2025 3. WHS Statistics Report – Quarterly October – December 2024	1-5
CEO02 – 02/25	 Mid-Year Corporate Performance Report as at December 2024 Attachments Corporate Performance Summary Report 2024 / 25 – Quarter 2 Annexure 1: Corporate Performance Scorecard (detailed performance information – Quarter 2 	6 – 29



WORK HEALTH SAFETY REPORTING – DECEMBER 2024

COUNCIL KPI'S – MONTHLY REPORT – WORK, HEALTH AND SAFETY Second Quarter – December 2024

Reporting month	Drug tests performed	Alcohol tests performed	Positive drug test and bac exceedance	Workers' compensation claims	Current workers compensation claims	Near misses and incident	Medically treated injuries	Restricted work injuries	Lost time injuries
December	0	0	0	0	0	3	0	0	0

NEAR MISS, INCIDENT AND DAMAGE REPORT

Incident	Date	Department and Location	Type of Injury / Incident / Near Miss	Response
251	20/12/2024	Technical Service	Cut to top of the head	First Aid administered and the height of the object moved
252	10/12/2024	Technical Service	Fire at Muchea Landfill	Fire Brigade on site, water truck now kept at Landfill to eliminate risk
254	17/12/2024	Deputy of the CEO	Broken Plates, Sore hand	Advised not to store items above head height, steps need to be used

WHS TRAINING AND DEVELOPMENT

Date	Training	Training Organisation		
December	Traffic management renewal	Kelyn Training Services		



SITE INSPECITONS

Date	Areas
December	5 Fire brigades inspected; reports sent to Executive Managers to action

SAFETY OBSERVATIONS

Date	Areas
December	General housekeeping around the yard



WORK HEALTH SAFETY REPORTING – JANUARY 2025

COUNCIL KPI'S – MONTHLY REPORT – WORK, HEALTH AND SAFETY Second Quarter – January 2025

Reporting month	Drug tests performed	Alcohol tests performed	Positive drug test and bac exceedance	Workers' compensation claims	Current workers compensation claims	Near misses and incident	Medically treated injuries	Restricted work injuries	Lost time injuries
January	12	15	1	0	0	1	0	0	0

NEAR MISS, INCIDENT AND DAMAGE REPORT

Incident	Date	Department and Location	Type of Injury / Incident / Near Miss	Response
256	07/01/2025	Technical Services	Injury – Scratch to arm	First Aid administered. Ensure long sleeves are buttoned up

WHS TRAINING AND DEVELOPMENT

Date	Training	Training Organisation
January	Traffic Management (3 New Starters)	KeyIn Training Services
January	Chainsaw and Chipper training (5 Employees including Ranger)	A Plus Training

SITE INSPECITONS

Date	Areas
January	Not scheduled



SAFETY OBSERVATIONS

Date	Areas
January	None



WORK HEALTH SAFETY REPORTING – DECEMBER 2024

COUNCIL KPI'S – QUARTERLY REPORT – WORK, HEALTH AND SAFETY Second Quarter – October – December 2024

Report Month	Working hours (total workforce)	Average overtime per person by department	Training hours	
OCTOBER (3 Pay Per	iods)			
Technical	4,217	0.43		
Office of the DCEO	3,068		46	
Development	2,563		40	
Office of the CEO	787			
NOVEMBER (2 Pay P	eriods)			
Technical	2,892	0.60		
Office of the DCEO	2,333			
Development	1,798		25.5	
Office of the CEO	582			
DECEMBER (2 Pay Pe	eriods)			
Technical	2,074	0.33		
Office of the DCEO	1,603		76 F	
Development	1,384		76.5	
Office of the CEO	435			
TOTAL				

Safety audits and inspections	Safety observations	Toolbox talks	Equipment breakdowns
OCTOBER			
0	0	4	4
NOVEMBER			
0	0	4	5
DECEMBER			
5	1	4	0

CEO04 - 02/25 ATTACHMENT 1



CORPORATE PERFORMANCE REPORT

2024/25 Quarter 2 (31 December 2024)

Contents

EXECUTIVE SUMMARY	3
OUR VISION AND STRATEGIC OBJECTIVES	3
CORPORATE PERFORMANCE	4
CORRECTIVE ACTIONS FOR TARGETS NOT MET	4
Mid-Year Review	5
FINANCIAL PERFORMANCE	6
FINANCIAL POSITION	
Operating	6
Result from Operations	6
Operating Revenue	8
Operating Expenses	8
Capital	9
Capital Expenditure	9
Significant Capital Projects	
Items of significance	

Annexures

1: Detailed progress updates on the Corporate Business Plan: 61 annual actions and 28 capital projects.

CE004 - 02/25 ATTACHMENT 1

Our Values

Positive Attitude
Respect
Accountability
Teamwork

Acknowledgement of Country

The Shire of Chittering wish to acknowledge the traditional custodians of the land within the Shire of Chittering, the Yued and Whadjuk peoples. We would like to pay respect to the Elders of the Nyoongar nation, past and present, who have walked and cared for the land. We acknowledge and respect their continuing culture, and the contributions made to this region.

Executive Summary

The Corporate Performance Report keeps the Council informed about our progress in achieving the outcomes and strategies outlined in the Shire's Strategic Community Plan (SCP) and Corporate Business Plan (CBP). These strategic documents represent 10-year and 4-year visions respectively and guide our long-term and medium-term objectives.

To ensure we meet these goals, the Administration has developed an Annual Operational Plan (AOP), which breaks down the first year of the CBP into specific actions. These actions include projects, routine operations, and ongoing programs, all aligned with annual targets, budget allocations, and workforce resources. The AOP facilitates consistent monitoring and reporting of the Shire's performance, with corporate performance reports compiled at mid-year and end of the year, in alignment with the SCP and CBP.

The End of Year Corporate Performance Report includes:

- 1. **Strategic Performance**: Evaluation of progress against the Strategic Objectives and Outcomes set out in the SCP and CBP.
- 2. Financial Performance: A summary of results compared to the Annual Budget.
- 3. **Operational Performance**: A detailed analysis of performance against the annual actions outlined in the AOP (see Annexure A).

Our Vision and Strategic Objectives

In response to our Vision, the Council has developed five strategic objectives derived from our community aspirations. These objectives set the direction for the next four years and connect to our long-term vision, aiming to deliver real outcomes for the community over the next 10 years.

Strategic Objectives (SO)

These objectives provide strategic direction and are the key drivers to ensure that the Council, Administration, and our Community work together to achieve our aspirational vision and objectives illustrated below:

Foster a sense of inclusivity, activity, and resilience where all members feel safe, valued, supported, and empowered

Preserve natural resources and ecosystems for current and future generations by promoting sustainability and environmental stewardship

Achieve a balance between development and conservation while enhancing infrastructure and town aesthetics

Promote economic growth that is sustainable, inclusive, and supportive of local businesses and employment opportunities

Strengthen the Council's commitment to accountability, transparency, and responsible financial management while empowering residents and stakeholders

Corporate Performance

The Corporate Business Plan (CBP) included 61 actions, excluding two that are currently on hold, and 28 capital projects, excluding ten that have been deferred, cancelled, on hold, or not yet started. Of the 61 CBP actions, 54 (89%) were either completed or on track to be completed by the end of June 2024. For the 28 capital projects, 26 (93%) were either completed or projected to meet the deadline of June 30, 2024. The 89% completion rate represents a 1% improvement compared to the 88% achieved at mid-year last year. As of December 31, 2024, 91% of the overall CBP actions and projects were on target.

СВР	Annual Actions	Annual Actions excluding deferred items	Deferred / cancelled / on hold / not yet started	Completed	Completed /on target	Monitor/sli ghtly behind schedule	target not met/behin d schedule
Actions	63	61	2	18	31	5	7
Capital projects	38	28	9	9	17	0	2
Total	102	99	12	27	48	5	9

Corrective actions for targets not met

The following table outlines the two capital projects and seven annual actions that were behind schedule at the end of December 2024. It also details the corrective actions being taken to get them back on track.

Capital Projects

Project description	Quarter 2 Progress Status	Quarter 2 Progress update	Quarter 2 Corrective Action
Forrest Hills Parade, Local Roads	Behind schedule	This project has been deferred to 2025/26 financial year.	Re-budget for this project in the 2025/26 financial year.
Bagley Street, Local Roads	Behind schedule	This project has been deferred to 2025/26 financial year.	Re-budget for this project in the 2025/26 financial year.

Annual Actions

Annual Actions	Budget	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Develop a Private Landholder Incentives Strategy or support mechanisms for private landholders that wish to maintain native vegetation on their properties	n/a	Behind schedule	Not commenced due to staff competing priorities.	Rescheduled for 2025/26 financial year.
Review the Local Planning Scheme		Behind schedule	Due end June.	Rescheduled for 2025/26 financial year.
Review the Local Planning Policy 6: Water Supply Drainage	\$5,000	Behind schedule	Not started with the review.	Rescheduled for 2025/26 financial year.
Review the Local Planning Policy 10	g Policy 10 \$5,000		Not started with the review.	Rescheduled for 2025/26 financial year.

Annual Actions	Budget	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Review the Local Planning Policy 11: Wayside Stalls	\$5,000	Behind schedule	Not started with the review.	Unlikely to commence due to staff resourcing limitations.
Develop a Cemetery masterplan	n/a	Behind schedule	No budget, planning for next financial year.	
Local Planning Policy for Biodiversity Conservation		Behind schedule		

Mid-Year Review

The following table outlines the 5 Corporate Business Plan actions and projects that were deferred to the next financial year as at end of December 2023. These actions are included in the 2025/26 planning and budgeting schedule.

Capital Projects

Project description	Budget	Quarter 2 Progress Status	Quarter 2 Progress update	Quarter 2 Corrective Action
Community emergency management vehicle replacement	\$150,000	Cancelled	Scope has changed.	A decision was made to lease this vehicle instead of purchase outright.
Dump point and ATU – Bindoon townsite	\$60,000	On hold		A revised solution will be implemented before the rainy season. The success of this alternative solution will be monitored to determine if the initial project is still required.
Djidi Djidi Trail – flora study, clearing permit and trail refurbish	\$50,000	On hold	Budget not sufficient.	To be incorporated in the 2025/26 planning and budgeting process.
RURAL - Land Purchase for Independent Living	\$280,000	Cancelled	Project was cancelled.	n/a.

Annual Actions

Annual Actions	Budget	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Business development - Investment attraction advertising	\$8,400	On hold		This project is now aligned with the review of the Economic Development and Tourism Strategy that is scheduled for 2025/26 financial year.

More detail on the status of the annual actions and capital projects can be found in **Annexure 1**.

Financial Performance

A summary of financial (Operating and Capital) performance as of December 31, 2024, is provided below. Additionally, it is noted that monthly results and year-to-date results are reported to the Council throughout the year via a monthly Financial Activity Statement Report.

Financial Position

The statement of financial activity indicates a **surplus** of \$4,958,748 as of December 31, 2024.

Financial Position	Percentage*	Current Year 31 December 2023		Current Year 31 December 2024
Adjusted Net Current Assets	92%	\$	5,407,666	\$ 4,958,748
Cash and Equivalent - Unrestricted	89%	\$	5,908,602	\$ 5,273,004
Cash and Equivalent - Restricted	80%	\$	2,610,028	\$ 2,092,673
Receivables - Rates	113%	\$	1,655,913	\$ 1,865,234
Receivables - Other	56%	\$	390,077	\$ 220,296
Payables	99%	\$	1,204,221	\$ 1,198,167

[%] Compares Current YTD Actuals to Prior Year Actuals at the same time

Operating

Result from Operations

Description	Adopted Annual	YTD Budget	YTD Actual	% Variance	Variance
	Budget \$	(a) \$	(b) \$		_
Surplus or deficit at start of financial year	0	4,349,462	4,958,748	14%	A
Revenue from operating activities					
Governance	6,113	3,048	115	(96%)	V
General purpose funding	8,892,745	8,093,810	7,896,523	(2%)	V
Law, order and public safety	656,673	465,199	151,524	(67%)	▼
Health	68,490	40,738	41,698	2%	<u> </u>
Education and welfare	39,545	4,514	7,300	62%	<u> </u>
Housing	139,105	69,474	77,810	12%	<u> </u>
Community amenities	1,259,843	1,151,232	212,178	50%	A
Recreation and culture	19,742	9,852	23,237	136%	<u> </u>
Transport	169,257	141,392	212,178	50%	<u> </u>
Economic services	676,603	162,886	158,003	(3%)	V
Other property and services	104,713	52,338	63,173	(21%	<u> </u>
	12,032,829	10,194,483	9,795,070		
Expenditure from operating activities					
Governance	(1,307,224)	(638,712)	(558,838)	13%	<u> </u>
General purpose funding	(421,839)	(197,605)	(176,501)	11%	<u> </u>
Law, order and public safety	(2,227,929	(1,137,330)	1,067,815)	6%	<u> </u>
Health	(443,655)	(228,932)	(218,863)	4%	A
Education and welfare	(130,960)	(39,283)	(30,730)	22%	A
Housing	(375,201)	(192,991)	(143,989)	25%	A
Community amenities	(2,653,165)	(1,343,247)	(1,262,814)	6%	A
Recreation and culture	(2,285,204)	(1,164,777)	(999,974)	14%	A
Transport	(5,771,511)	(2,895,771)	(2,671,765)	8%	A
Economic services	(1,484,058)	(606,971)	(594,254)	2%	A

Description	Adopted Annual Budget	YTD Budget (a)	YTD Actual (b)	% Variance	Variance
Other property and services	(9,971)	(122,223)	(201,884)	65%	V
	(17,110,716)	(8,567,842)	(7,927,424)		

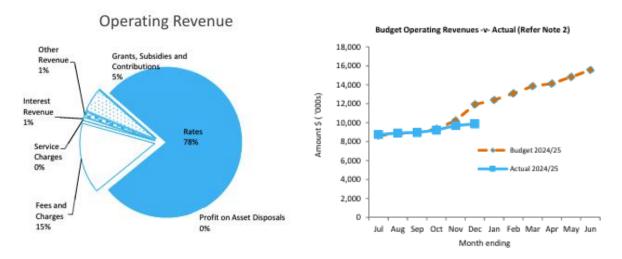
Variances and explanations

The Council has adopted a material variance threshold of \$10,000 and 10% for the 2024/25 year.

Reporting Program	Variance \$	Va Variance %	Variance	Timing/ Permanent	Explanation of Variance
OPERATING ACTIVITIES					
Revenue from operating activities	\$	%			
Grants, Subsidies and Contributions	(535,001)	(515)	V	Timing	Less than budgeted for.
Interest Revenue	(23,425)	(25%)	•	Timing	Term deposits maturing end financial year.
Expenditure from operating activities					
Materials and Contracts	494,566	21%	A	Timing	M&C costs against jobs spread over 12 months.
Utility Charges	20.957	20%	A	Timing	Utility Charges spread over 12 months.
INVESTING ACTIVITIES					
Inflows from investing activities	\$	%			
Capital Grants, Subsidies and Contributions	(1,603,748)	(96%)	•	Timing	Fire mitigation grant not yet received.
Proceeds from Disposal of Assets	(24,000)	(44%)	•	Permanent	Plant traded for less than budgeted amount.
Outflows from investing activities					
Land and buildings	269,215	62%	A	Timing	Land & buildings projects not all yet started.
Plant and equipment	55,819	18%	A	Timing	Vehicles ordered awaiting delivery.
Infrastructure assets – Roads	1,449,600	79%	A	Timing	Roads projects not all yet started.
Infrastructure – Parks & Ovals	61,018	84%	A	Timing	Parks & ovals projects not al started yet.
Infrastructure – Other	170,928	75%	A	Timing	Other projects not all yet started.

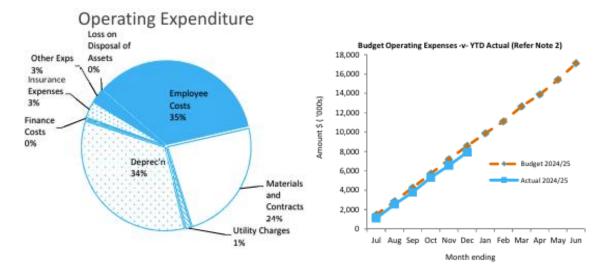
Operating Revenue

The graph on the left below displays the income types, while the graph on the right illustrates the actuals versus the budget for total Operating Revenue as of December 31, 2024.



Operating Expenses

The graph on the left below displays the expenditure types, while the graph on the right illustrates the actuals versus the budget for total Operating Expense as of December 31, 2024.



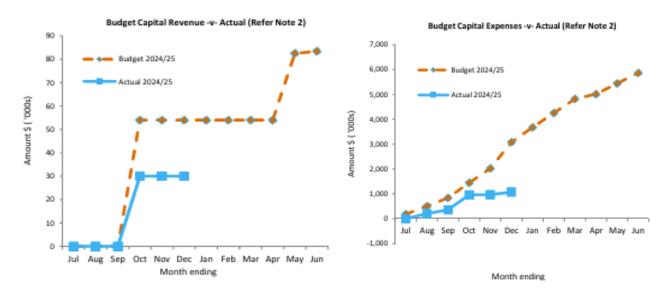
Capital

Capital Expenditure

The table below outlines the expenditure on the capital program as of December 31, 2024. The Shire has spent 30% (\$865,496) of the year-to-date budget (\$2,872,075) and 16% of the annual adopted budget (\$5,298,846) on capital works projects.

Description	YTD Actual New/ Upgrade	YTD Actual (Renewal Expenditure)	YTD Budget	Adopted Annual Budget	YTD Actual Total	Variance
	\$	\$	\$	\$	\$	\$
Land Held for Resale	0	0	0	0	0	0
Land and Buildings	0	162,718	431,933	613,784	162,718	(269,215)
Plant and Equipment	0	246,681	302,500	526,000	246,681	(55,819)
Furniture and Equipment	0	0	0	0	0	0
Infrastructure Assets - Roads	0	386,703	1,836,302	3,326,315	386,703	(1,449,600)
Infrastructure Assets - Bridges	0	0	0	0	0	0
Infrastructure Assets - Footpaths	0	0	0	0	0	0
Infrastructure Assets - Drainage	0	0	0	0	0	0
Infrastructure Assets - Parks & Ovals	0	11,480	72,498	145,000	11,480	(61,018)
Infrastructure Assets - Airports	0	0	0	0	0	0
Infrastructure Assets - Sewerage	0	0	0	0	0	0
Infrastructure Assets - Other	0	57,914	228,842	687,748	57,914	(170,928)
Capital Expenditure Totals	0	865,496	2,872,075	5,298,846	865,496	(2,006,580)

The graph below shows the actuals versus the budget for Capital Revenue as of December 31, 2024. The graph to the right illustrates the actuals versus the budget for total Capital Expense for the same period.



Significant Capital Projects

Description	% Completed	Annual Budget	Adopted Annual Budget	YTD Actual Total
	\$	\$	\$	\$
Muchea Recreation Centre Redevelopment	74%	144,030	72,012	106,455
Mountain Bike Park	8%	145,000	72,498	11,480
Bindoon-Dewars Pool Road	0%	438,552	-	-
Wells Glover Road Final Seal	0%	223,857	-	-
Blue Plains/Maddern	3%	486,916	-	13,377
Muchea Road South	0%	516,584	-	-
Wandena Road	0%	193,985	-	-
Djidi Djidi Trail – Infrastructure other	0%	50,000	-	-
Bindoon dump point and ATU	0%	60,000	-	-
Streetlights Shire owned	1%	118,152	-	1,035

^{* %} Compares Current YTD Actuals to Annual Budget

Items of significance

The Shire has adopted a material variance threshold of \$10,000 and 10% for the 2024/25 year. The table below highlights selected items that are particularly significant in this financial year.

Capital Expenditure		Spent as at end December 2024
Land and Buildings	A	\$269,215
Plant and Equipment	A	\$55,819
Infrastructure Assets - Roads	A	\$1,449,600
Infrastructure Assets - Footpaths	A	\$0
Infrastructure Assets - Parks & Ovals	A	\$61,018
Infrastructure Assets - Other	A	\$170,928
Capital Revenue		
Capital Grants, Subsidies and Contributions	▼	(\$1,603,748)
Proceeds from Disposal of Assets	▼	(\$24,000)

CE004 - 02/25 ATTACHMENT 2

Detailed Annual Corporate Business Plan Progress Report – Quarter 2 (31 December 2024)

Status criteria

Completed	On target	Slightly	Behind	Cancelled	On hold	Not due to start
-----------	-----------	----------	--------	-----------	---------	------------------

Capital Projects

Project description	Business unit	Budget	Strategic link	Quarter 2 Progress Status	Quarter 2 Progress update	Quarter 2 Corrective Action
Relocate Wannamal notice board	Building Maintenance	\$5,000	Community	On target	Requests for feedback about a proposed relocation site have not been responded to by the Wannamal Community Centre. Complaints are no longer being received about the location and the Wannamal Community Centre have been utilising the sign for publishing information. When time permits, a follow up will be made with the Community Centre to identify if the sign still needs moving.	
Fire station upgrades at Upper Chittering, Lower Chittering and Muchea	Building Maintenance	\$27,600	Fire prevention	On target		
Generators at Lower Chittering and Bindoon Fire Stations	Emergency Services	\$20,000	Fire prevention	Completed	Generators now on site. Job completed.	
Firefighting truck – 4000L capacity	Emergency Services	\$30,000	Fire prevention	Completed	The firefighting truck has been purchased and delivered. Total amount of \$34,303	
Animal control vehicle replacement	Development Services	\$72,000	Animal control	On target	The vehicle has been ordered and awaiting delivery. Total amount of \$84,544.	
Community emergency management vehicle replacement	Emergency Services	\$150,000	Emergency management	Cancelled	Scope has changed, a decision was made to lease this vehicle instead of purchase outright.	

Project description	Business unit	Budget	Strategic link	Quarter 2 Progress Status	Quarter 2 Progress update	Quarter 2 Corrective Action
Bindoon landfill building (gneratto and air-conditioning)	Technical Services	\$10,000	Sanitation	Completed	Completed. Aircon installed generator on site and electrical cable and gpo's installed.	
Cemetery public conveniences building – power connection	Building Maintenance	\$12,000	Community amenities	On target	Purchase order raised. Electrical works scheduled for February 2025.	
Bindoon public conveniences building – ATU modifications	Building Maintenance	\$30,729	Community amenities	Not due to start	Work to begin March 2025.	
Upgrades at Bindoon Hall, Wannamal Hall, Sandown Park surrounds	Building Maintenance	\$64,589	Public halls & civic centres	On target	Bindoon and Wannamal Halls Patio's scheduled for May 2025. Purchase order raised. Building permit now issued. Awaiting production. Sandown Park works completed.	
Muchea Clubroom redevelopment	Building maintenance		Recreation	On target	Redevelopment of the Muchea clubroom is on target and within budget with a completion date of end May 2025.	
Clune Park public conveniences buildings	Building maintenance	\$173,137	Recreation	Not due to start	Clune Park retaining wall works to be done Feb 2025.	
Brockman Centre Precinct buildings	Building maintenance		Recreation	Completed	Brockman Centre Electrical and Solar Works completed.	
Muchea Complex - Pump shed generator	Building maintenance	\$3,000	Recreation	Completed	Generator installed.	
Mountain Bike Park – Revegetation	Building maintenance	\$145,000	Recreation	On target	This is an ongoing three year project, with actions occurring across all four seasons. The timeline has been designed by the contractor who manage the entire project.	
Install water tank at Sussex Bend Reserve	Building maintenance	\$84,362	Recreation	On target	Progressing, purchase order raised. Due for completion June 2025.	
Install water tanks on Chinkabee Hill (Bindoon Mountain Bike Park)	Building maintenance	\$110,234	Recreation	On target	Progressing due for completion May 2025.	Potential extension of works to complete Sept 2025.
Dump point and ATU – Bindoon townsite	Building maintenance	\$60,000	Recreation	On hold	A revised solution will be implemented before the rainy season. The success of this alternative solution will be monitored to determine if the initial project is still required.	

Project description	Business unit	Budget	Strategic link	Quarter 2 Progress Status	Quarter 2 Progress update	Quarter 2 Corrective Action
Djidi Djidi Trail – flora study, clearing permit and trail refurbish	Economic Development	\$50,000	Recreation	On hold	Budget not sufficient.	To be incorporated in the 2025/26 planning and budgeting process.
Muchea complex – playground and shelter to courts	Building maintenance	\$230,000	Recreation	On target	In progress. Purchase order has been raised for playground equipment to start installation in February 2025. Positioning of the shelters still to be determined.	
Upgrades at Depot	Building maintenance	\$15,729	Streets, roads, bridges	Completed	Works completed.	
Mooliabeenee Road, Wheatbelt Secondary Freight Network	Technical Services			On target	Street lights in progress, construction works on track to finish by end May 2025.	
Muchea Road South, State Blackspot & Partly funded by Roads to Recovery	Technical Services			On target	On track to be completed by end May 2025.	
Blue Plains Road, Maddern Road, Fed Black Spot	Technical Services			Not due to start	Planned to commence in late February 2025.	
Bindoon Dewars Pool Road, Regional Road Group & partly funded by - Roads to Recovery	Technical Services	\$3,326,315		On target	85% completed.	
Wells Glover Road, Regional Road Group & Partly funded by – Roads to Recovery	Technical Services			Not due to start	Planned to commence in early February 2025.	
Wandena Road, Community Infrastructure	Technical Services			Completed	Project was completed, but over spent as the budgeted amount was not sufficient. Funds were not carried forward from the previous year.	
Steer Road	Technical Services			Completed	Carry forward project was completed and within budget.	
McGlew Road	Technical Services			Completed	Lighting and road project was completed and within budget.	

Project description	Business unit	Budget	Strategic link	Quarter 2 Progress Status	Quarter 2 Progress update	Quarter 2 Corrective Action
Teatree Road, Local Roads	Technical Services			On target		
Forrest Hills Parade, Local Roads	Technical Services			Behind schedule	This project will be deferred to the next financial year.	Re-budget for this project in the 2025/26 financial year.
Bagley Street , Local Roads	Technical Services			Behind schedule	This project will be deferred to the next financial year.	Re-budget for this project in the 2025/26 financial year.
Mooliabeenee Road, State Blackspot				Not due to start	Planned to commence in March 2025.	
North Road, Regional Road Group				Not due to start	Planned to commence in April 2025.	
ROADC - Infrastructure Other (Capital): Street lights (Shire owned)	Technical Services	\$118,152	Streets, roads, bridges	On target		
Development of a Horse Bridle trails – signage	Development Services	\$30,000	Streets, roads, bridges	On target		
Roads Plant and equipment	Technical Services	\$251,000	Streets, roads, bridges	On target		
RURAL - Land Purchase for Independent Living	Development Services	\$280,000	Rural services - economic	Cancelled	Project was cancelled.	

Corporate Business Plan Progress

Strategic Objective 1: Foster a sense of inclusivity, activity, and resilience where all members feel safe, valued, supported, and empowered.

Annual Actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Develop a Public Art Strategy	Principal Planning Officer	n/a	Corporate	18 months	On target	Draft has been developed.	
Commence preparations of a Reconciliation Action Plan	Community Development Coordinator	\$15,00 0	Strategic Community Plan	36 months	On target	Developed a Terms of Reference, further action required in quarter 3.	
Develop Facility Management Plans for each of the ten facilities	Community Development Coordinator	n/a	Risk register	24 months	Slightly behind schedule	On track to be finalised by end June.	
Develop a Governance Model for Muchea Recreation Centre	Community Development Coordinator	n/a	Risk register	12 months	Slightly behind schedule	On track to be finalised by end June.	
Review the Sport and Recreation Plan in line with the major review of the Strategic Community Plan.	Community Development Coordinator	n/a	Strategic Community Plan; Sport and Recreation Plan	12 months	On target	The Sport and Recreation Plan will be reviewed in line with the major review of the Shire's Strategic Community Plan which is scheduled to start in quarter 4 and adoption of all these plans in 2025/26.	
Review the Community Development Plan	Community Development Coordinator	n/a	Risk register	12 months	On target	The Community Development Plan will be reviewed in line with the major review of the Shire's Strategic Community Plan which is scheduled to start in quarter 4 and adoption of all these plans in 2025/26.	
Training of emergency Evacuation System	HR Coordinator	n/a	Risk register	4 months	On target	Emergency Evacuation Procedure completed. Training is planned for January 2025.	
Review Local Emergency Management Arrangements (LEMA) every 5 years	Bushfire Risk and Ranger Coordinator	n/a	Risk register	12 months	Slightly behind schedule	New CESM appointed, the revision of the Emergency Recovery Plan will be progress as part of all LEMC associated items including LEMA review and Animal Welfare Plan.	

Annual Actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Update LEMA Contact and Resource List on quarterly basis	Bushfire Risk and Ranger Coordinator	n/a	Risk register	12 months	Complete d	Completed.	
Local Emergency Management Arrangements (LEMA) annual test by September	Bushfire Risk and Ranger Coordinator	n/a	Risk register	12 months	Complete d	Completed.	
Conduct a formal Disability Access & Inclusion (DAI) assessment of Shire owned or managed facilities, assets and public spaces	Building Maintenance Coordinator	n/a	Disability Access & Inclusion Plan (DAIP)	6 months	Complete d	Inspections carried out. Some minor improvements undertaken additional works to be considered in the 25/26 Building maintenance Budget.	
Develop a simple Shire of Chittering 'Disability and Inclusion Toolkit' for engagement and application when consultation/public participation is proposed	Community Development Coordinator	n/a	Disability Access & Inclusion Plan (DAIP)	6 months	On target	On track to be finalised by end June.	
DAIP awareness training – Deliver information sessions for management and leadership roles on inclusive employment and service practice	HR Coordinator	n/a	Disability Access & Inclusion Plan (DAIP)	12 months	On target	Two sessions were held to date. Another two sessions are planned for the next two quarters and to be included in the inductions.	
Research & assess alternative information formats for viability & implementation	DCEO	n/a	Disability Access & Inclusion Plan (DAIP)	12 months	Complete d		
Develop a key contact register of volunteered contact details of people with a disability, their carers and relevant organisations to communicate and inform of public consultation opportunities	Community Development Coordinator	n/a	Disability Access & Inclusion Plan (DAIP)	12 months	On target	Ongoing.	
Update Shire's website with 'Accessible Events Checklist' and communicate to external parties/organisations	Community Development Coordinator	n/a	Disability Access & Inclusion Plan (DAIP)	12 months	On target	Accessible events template created and due for completion during quarter 3.	

ATTACHMENT 2

Strategic Objective 2: Preserve natural resources and ecosystems for current and future generations by promoting sustainability and environmental stewardship.

Annual Actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Plant 2,500 trees to increase the Shire's tree canopy through the annual Trees for Residence Program	Community Development Coordinator	\$5,000		12 months / annual	On target	Order placed for 2,500 trees due for delivery and distribution in June.	
Investigate disposal and or remediating options as per DWER guidelines (DSI Report for 131 Muchea East Road)	Principal Environmental Health Officer	n/a	Strategic Waste Management Plan	24 months	On target	Investigation on zoning options in progress, remediation costs have been submitted. Next step is to present the options to Council.	
Develop and implement a Landfill Closure Management Plan (LCMP) for the Bindoon and Muchea Landfill and Recycling Centre	Principal Environmental Health Officer	n/a	Strategic Waste Management Plan		Completed	Completed.	
Develop a Private Landholder Incentives Strategy or support mechanisms for private landholders that wish to maintain native vegetation on their properties	EM: Development Services	n/a	Local Biodiversity Plan	12 months	Behind schedule	Not commenced due to staff competing priorities.	Unlikely to commence due to staff resourcing limitations.

CE004 - 02/25 ATTACHMENT 2

Detailed Annual Corporate Business Plan Progress Report – Quarter 2 (31 December 2024)

Strategic Objective 3: Achieve a harmonious balance between development and conservation while enhancing infrastructure and town aesthetics.

Annual Actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Review Shire position on commercial waste acceptance	EM: Technical Services	n/a	Strategic Waste Management Plan	12 months	Completed		
Review Shire position on free domestic disposal	EM: Technical Services	n/a	Strategic Waste Management Plan	12 months	Completed		
Waste infrastructure and operations - address non-compliance	EM: Technical Services	n/a	Strategic Waste Management Plan	12 months	Completed		
Subdivision of Joint Venture Housing – Lot 801 Edmonds Place	EM: Development Services	\$15,000			On target	In progress, Surveyor has been engaged.	
Lower Chittering Community Centre site architecture	Community Development Coordinator	\$180,000	Sport & Recreation Plan	Dec-24	On target	Final plan received in December 2024 for review. Scheduled for Council approval in quarter 3.	
Review the Local Planning Scheme	EM: Development Services		Legislative requirement	12 months	Behind schedule	Due end June.	
Review the Local Planning Policy 6: Water Supply Drainage	Principal Planning Officer	\$5,000	Legislative requirement	12 months	Behind schedule	Not started with the review.	Unlikely to commence due to staff resourcing limitations.
Review the Local Planning Policy 10	Principal Planning Officer	\$5,000	Legislative requirement	12 months	Behind schedule	Not started with the review.	Unlikely to commence due to staff resourcing limitations.
Review the Local Planning Policy 11: Wayside Stalls	Planning Officer	\$5,000	Legislative requirement	12 months	Behind schedule	Not started with the review.	Unlikely to commence due to staff resourcing limitations.

Annual Actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Develop a Cemetery masterplan	EM: Technical Services	n/a		12 months	Behind schedule	No budget, planning for next financial year.	
Local Planning Policy for Biodiversity Conservation	EM: Development Services				Behind schedule		
Investigate solution for the Muchea Complex undercover area between community centre and change rooms	Building Maintenance Coordinator	\$16,000	Sport & Recreation Plan	6 months	On target	Positioning of the shelters still to be determined. Quotation to be requested by February 2025.	
Bindoon Mountain Bike Park official opening	Community Development Coordinator	\$20,000	Sport & Recreation Plan	Jul-24	Completed		
Finalise Yozzi Road walk trail signs	ED Coordinator	n/a	Economic Development Strategy	12 months	Completed		

Strategic Objective 4: Promote economic growth that is sustainable, inclusive, and supportive of local businesses and employment opportunities.

Annual actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Develop a competitive grant program to assist in the development of industry that will provide exponential returns by assisting in developing local businesses and growing the local economy	Community Development Coordinator	n/a	Economic Development Strategy	Mar-25	On target	Consultation stage. Completion expected June 2025.	
Business development - Investment attraction advertising	ED Coordinator	\$8,400	Economic Development Strategy		On hold	This project is now aligned with the review of the Economic Development and Tourism Strategy that is scheduled for 2025/26 financial year.	

ATTACHMENT 2

Annual actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Implement bridle trail - a 12 month trial	EM: Development Services	\$30,000		12 months	On target	Bridle trail is currently underway, the trail will be completed in August and the outcome will be reported to Council in 2025/26 financial year.	

Strategic Objective 5: Strengthen the Council's commitment to accountability, transparency, and responsible financial management while empowering residents and stakeholders.

Annual actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Finalise and implement the Community Engagement Framework and Communications Plan to increase capability and alignment across the organisation	Community Development Coordinator	n/a	Risk register/CEO KPI	Jun-25	On target	In progress, due end June.	
Liaise with neighbouring CEOs to explore options to share resources, including staff		n/a	CEO KPI	12 months	On target	Economic Development and Tourism Coordinator is part of a shared service project.	
Implement Records Management System -integration phase	DCEO	n/a	Risk register	12 months	Completed		
Implement CouncilFirst Finance & other modules aligned to the ICT Roadmap (Records management system)	DCEO	\$155,000	Risk register/CEO KPI	18 months	On target	Final project scoping and timelines are nearing completion. Commencement of transition will likely involve modules for core finance, payroll and rates.	
Finalisation of update of Project Management framework	DCEO	n/a	Risk register	12 months	Completed		
Implement improvement actions resulted from the OSH Audit completed in 2022/23	HR Coordinator	\$5,000	Risk register / CEO KPI	12 months	On target	Ongoing and fully implemented. WHS Audit is due in 2025, awaiting an Audit date from LGIS.	
Implement new Council Website and launch Shire of Chittering App		\$4,000		12 months	On target	Work in progress.	

Annual actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Develop Bindoon townsite masterplan	EM: Development Services	\$10,000		12 months	On target	Masterplan draft has commenced and workshopped with Council. Awaiting further direction from Council before proceeding further.	
Revision and update of Chittering Administration Centre Emergency Procedures aligned to the Risk Register (Risk register)	HR Coordinator	n/a	Risk Register	12 months	On target	Training to commence in January on the new system. Wardens have been allocated and an Emergency Procedure has been developed.	
Emergency Evacuation Procedures	HR Coordinator	n/a	Risk register		Completed	Completed, training is planned for January 2025.	
Revision and Update of Emergency Recovery Plan	Bushfire Risk and Ranger Coordinator	\$50,000	Risk register		Slightly behind schedule	New CESM appointed, the revision of the Emergency Recovery Plan will be progress as part of all LEMC associated items including LEMA review and Animal Welfare Plan.	
Revision and Update of Bushfire Risk Management Plan	Bushfire Risk and Ranger Coordinator	\$50,000	Risk register		Completed	The Bushfire Risk Management Plan 2024- 26 were reviewed in September 2024. The next review is due in 2026/27.	
Review the Bushfire Reserves Management Plan	Bushfire Risk and Ranger Coordinator	\$50,000	Risk register		On target	Reviewed December 2024, ongoing development and mapping.	
Review Equal Employment Opportunity Management Plan aligned to Equal Opportunity Act 1984	HR Coordinator	n/a	Legislative requirement / Compliance calendar		Slightly behind schedule	Not yet started.	
Provide Preventative Fleet Maintenance Schedule by Oct 23		n/a	Risk register		Completed	Regular servicing of vehicles and pre-starts.	
Portable & Attractive Register Requires creation		n/a	Risk register	12 months	Completed	Regular servicing of vehicles and pre-starts.	
Staff culture survey – implement actions	HR Coordinator	n/a	Risk register / CEO KPI		Completed	The survey was conducted with exceptional results. No actions to be implemented.	

Annual actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Review all council policies and Operational Directives (including Equal Employment Opportunities Policy) to align with Disability Access and Inclusion Strategy (DAIP)		n/a	Disability Access & Inclusion Plan (DAIP)		On target	In progress, Council workshops scheduled for March-June 2025.	
Review and update Shire Recruitment information on website and Position Information Packages (etc) to specifically address EEO and DAI recruitment and employment	HR Coordinator	n/a	Disability Access & Inclusion Plan (DAIP)	by March 2025	Completed	The Position Information Packages addresses the EEO and DAI recruitment and employment areas.	
Annual review of the Shire's Business Continuity Disaster Recovery Plan	DCEO				Not due to start		
Review of the Shire's Economic Development Plan	ED Coordinator				On target	The review of the Economic Development and Tourism Strategy which include broad community and stakeholder engagement will commence in line with the major review of the Shire's Strategic Community Plan. This process will start in April 2025 and continue into the 2025/26 financial year.	
Review of the Shire's Tourism Strategy	ED Coordinator				On target	The review of the Economic Development and Tourism Strategy which include broad community and stakeholder engagement will commence in line with the major review of the Shire's Strategic Community Plan. This process will start in April 2025 and continue into the 2025/26 financial year.	
Review and develop the Asset Management Plans for each major asset class.	EM: Technical Services				On target	Draft has been developed.	

Annual actions	Responsibility	Budget	Alignment	Timeline	Quarter 2 Progress Status	Quarter 2 Progress Update	Quarter 2 Corrective Action
Bush Fire brigades Local Law 2012	Bushfire Risk and Ranger Coordinator				On target	Legislation has changed to review local laws every 15 years. Councils have 2 years to review out of date local laws. The new deadline/target date for this review has therefore changed to 2025/26 financial year.	
Extractive Industries Local Law 2014	EM: Development Services				On target	Legislation has changed to review local laws every 15 years. Councils have 2 years to review out of date local laws. The new deadline/target date for this review has therefore changed to 2025/26 financial year.	Estimated to have a review completed by July 2025 for Council workshopping and consideration.
Health Local Law 2017	Principal Environmental Health Officer				On target	Legislation has changed to review local laws every 15 years. Councils have 2 years to review out of date local laws. The new deadline/target date for this review has therefore changed to 2025/26 financial year.	